



# Budget Book 2021/22





# Strathclyde Partnership for Transport Budget Book 2021/22

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# Revenue Budget 2021/22

## Introduction

The 2021/22 plan and balanced budget are the result of an extensive process involving SPT staff, SPT members and consultation with the 12 constituent councils, the Scottish Government, Transport Scotland and other stakeholders.

The 2020/21 budget faced significant financial and operational challenges due to the ongoing pandemic which will continue into 2021/22. These included, although are not limited to, significant staff recruitment freezes, reductions on budgets including priority budgets such as supported bus services, MyBus and support to frontline services, including the reduction of support to the capital plan and transport infrastructure funding. The development of a robust and stable budget at this time continues to prove challenging, consistent with all public service organisations.

There remain a significant number of unknowns at this stage including:

- the plans for easing restrictions, including travel restrictions, and thus any certainty around patronage numbers and revenue plans;
- the plans for easing support to commercial bus operators and the impact this will have on services linking communities not served by commercial networks; and
- whether the income loss support grant made available from Transport Scotland in 2020/21, totalling £12.2m, will continue and if so at what level.

Notwithstanding the above uncertainties, financial planning for 2021/22 and beyond has endeavoured to take account of the current environment and pressures being faced, but also anticipating some of the pressures that may be brought to bear from the external environment. As a result, the approved budget continues to focus within the resources available, on funding socially necessary bus services with ever increasing demand expected as the commercial market considers potential reductions in government support and therefore potentially continues to shrink, maintaining the current Subway fleet and associated infrastructure, and supporting and allocating funding to the Subway Fund. In addition, looking beyond the pandemic, SPT is keen to continue to invest in new digital solutions for transport information, including building interfaces with stakeholders, ticketing solutions and maintenance of assets such as bus

stations to a high standard, all of which puts pressure on the reduced revenue resources.

SPT is keen to ensure that transport is a key enabler to the economic recovery post pandemic and a key contributor to the carbon reduction agenda. Continuing with the commitment to resource the Subway Fund will ensure that SPT can fund the overall modernisation project and associated works without placing any adverse financial pressure on our local authority partners through seeking increased requisition levels.

The subway fund has been a key element of SPT's plans to support its contribution to the subway project (£43m), as well as funding infrastructure works (£33.5m – in recent years already spent and a further £15m contractually committed to ensure the integrity of the infrastructures, including tunnels) and revenue costs arising from the project, including organisational change costs, training and development of the new asset base, as well as scheduled contracted major asset refurbishments (£22m) during the asset life. The fund is currently being utilised to absorb some of these costs and therefore it is necessary to ensure that resources are continued to be allocated to it. Balancing the SPT revenue budget over the last decade has very much involved the

reallocation of resources and significant works to redesign the organisation.

The 2021/22 budget has been drafted whilst taking account of the external environment known at that time. For 2021/22 the Local Authority funding settlement has increased by 0.9% compared with 2020/21. As a result, funding from local authorities would be £35.782m in 2021/22. Detailed discussions also continue with Transport Scotland regarding available resources due to the unprecedented impact that Covid 19 has had on travel demand and transport capacity. It is anticipated that some level of Covid 19 grant support will continue into 2021/22, although the timeframe and overall value remains unknown. For the purposes of preparing a balanced budget at this stage it is assumed that similar proportionate levels will be made available.

The budgets have been drafted after a comprehensive review of all expenditure lines, taking into account known cost pressures and organisational / operational changes. Increased costs of running of the Subway have been factored into the budget taking account of the increased maintenance requirement of the aging system and also the dual resourcing that will be required until the new rolling stock and associated equipment is implemented in full.

Based on this a net revenue budget of £45.912m (2020/21 - £36.177m) was approved by the Partnership for 2021/22. This will be funded via requisition on local authorities, fares, fees and charges and a contribution from Scottish Government. The RTP contribution from Scottish Government will be £0.649m (2020/21 - £0.714m). It is assumed for budgeting purposes and to ensure a balanced budget that the shortfall will be funded by ongoing support from Transport Scotland.

The revenue budget was approved at the Partnership meeting of 12 March 2021, and can be summarised at the highest level as:

|                                       | 2019/20<br>budget<br>£000 | 2020/21<br>budget<br>£000 | 2021/22<br>budget<br>£000 |
|---------------------------------------|---------------------------|---------------------------|---------------------------|
| <b>All Partnership Services (SPT)</b> | <b>36,500</b>             | <b>36,177</b>             | <b>45,912</b>             |
|                                       |                           |                           |                           |
| <b>Other Services</b>                 |                           |                           |                           |
| Agency                                | 31,187                    | 32,012                    | 33,236                    |
| Concessionary Travel                  | 4,573                     | 4,176                     | 4,076                     |
|                                       | <b>35,760</b>             | <b>36,188</b>             | <b>37,312</b>             |
|                                       |                           |                           |                           |
| <b>Total</b>                          | <b>72,260</b>             | <b>72,365</b>             | <b>83,224</b>             |

# Revenue Funding 2021/22

The funding of the revenue budget can be split into three main areas. These are:

- Local Authority contribution to SPT
- Scottish Government contribution
- Transport Scotland Covid Support Grant

The SPT revenue budget will be funded by local authority requisitions of £35.782m, which is an increase of 0.9% compared with 2020/21.

All agency services are fully funded by Council's relative to the level of service provided by SPT.

The Scottish Government funding represents a contribution to the running costs of Regional Transport Partnerships in Scotland. The contribution from Scottish Government will be £0.649m (2020/21 - £0.714m).

Detailed discussions also continue with Transport Scotland regarding available resources due to the unprecedented impact that Covid 19 has had on travel demand and transport capacity. It is anticipated that some level of Covid 19 grant support will continue into 21/22, although the timeframe and overall value remains unknown. For the purposes of preparing a balanced budget at this stage it is assumed that funding of £9.481m will be required.

There is no requirement for SPT or Concessionary Travel to draw on reserves to fund revenue expenditure in 2021/22.

The revenue budget was funded as follows:

|                                       | 12 Constituent Councils | Scottish Government direct | Transport Scotland Covid support grant | Total         |
|---------------------------------------|-------------------------|----------------------------|--|---------------|
|                                       | £000                    | £000                       | £000                                   | £000          |
| SPT – Core                            | 35,782                  | 649                        | 9,481                                  | 45,912        |
| Agency services                       | 33,236                  | 0                          | 0                                      | 33,236        |
| Concessionary Travel                  | 4,076                   | 0                          | 0                                      | 4,076         |
| <b>Total Funding from each source</b> | <b>73,094</b>           | <b>649</b>                 | <b>9,481</b>                           | <b>83,224</b> |



# 2021/22 Contributions from Constituent Councils to SPT Core Services

| Council             | Transport Requisition<br>£000 |
|---------------------|-------------------------------|
| Argyll and Bute     | 409                           |
| East Ayrshire       | 1,949                         |
| East Dunbartonshire | 1,735                         |
| East Renfrewshire   | 1,526                         |
| Glasgow             | 10,114                        |
| Inverclyde          | 1,243                         |
| North Ayrshire      | 2,152                         |
| North Lanarkshire   | 5,453                         |
| Renfrewshire        | 2,861                         |
| South Ayrshire      | 1,799                         |
| South Lanarkshire   | 5,120                         |
| West Dunbartonshire | 1,421                         |
| <b>Total</b>        | <b>35,782</b>                 |

# Concessionary Travel Scheme

The total funding requirement for the local Strathclyde Concessionary Travel Scheme for 2021/22 is £4.076m. The local concessionary scheme covers rail, subway and ferry services. The budget was approved by the Joint Committee on the 12 March 2021.

The budget will be financed by contributions from the 12 constituent councils to the level of £4.076m.

The pandemic has had a significant impact on patronage levels during 2020/21, which has had a positive impact on the financial sustainability of the scheme in the short term. As the immediate financial pressure has been alleviated from the scheme in the short term no amendments to fares have been assumed or are proposed for 2021/22.

The budget for 2021/22 has been drafted whilst there are a number of key factors that are unknown or are uncertain at this time including:

- the level of potential patronage increases due to the schemes core demographic now being vaccinated;
- any potential longer-term impact on public transport services once government financial support is ended;
- any impact on patronage levels due to increased unemployment levels and/ or changed working arrangements e.g. increased home working;
- the social distancing requirement on public transport and if this will be managed / enforced; and
- the overall road map out of lock down - specifically when people can meet socially and when non-essential shops and other facilities are re-opened.

Due to the level of uncertainty surrounding patronage levels the budget has been based on similar levels to 2019/20.

# 2021/22 Concessionary Travel Scheme Funding

| Council             | Requisition<br>£000 |
|---------------------|---------------------|
| Argyll and Bute     | 206                 |
| East Ayrshire       | 237                 |
| East Dunbartonshire | 229                 |
| East Renfrewshire   | 182                 |
| Glasgow             | 845                 |
| Inverclyde          | 158                 |
| North Ayrshire      | 287                 |
| North Lanarkshire   | 573                 |
| Renfrewshire        | 326                 |
| South Ayrshire      | 265                 |
| South Lanarkshire   | 604                 |
| West Dunbartonshire | 164                 |
| <b>Total</b>        | <b>4,076</b>        |

# Agency Services

Agency services are carried out by SPT on behalf of councils, based on the services requested by each council. The total cost of these services is fully funded by the relevant council. The total budget for these services in 2021/22 is £33.236m.

**These services can be broken down as follows:**

| <b>Agency Services</b>           | <b>Total Cost<br/>£000</b> |
|----------------------------------|----------------------------|
| School Transport                 | 32,333                     |
| Bus Shelters & Stops Maintenance | 903                        |
| <b>Total</b>                     | <b>33,236</b>              |

# Approved Revenue Budget by Division – SPT Core

|  | Historic Data     | Approved          |                        |
|--|-------------------|-------------------|------------------------|
|  | Budget 2020/21    | Budget 2021/22    | Variance 20/21 v 21/22 |
| <b>Chief Executive</b>                             |                   |                   |                        |
| Policy & Strategy                                  | 478,306           | 446,003           | 32,303                 |
| Cabinet  | 468,621           | 474,784           | (6,162)                |
| <b>Total Chief Executive</b>                       | <b>946,927</b>    | <b>920,787</b>    | <b>26,140</b>          |
| <b>Operations</b>                                  |                   |                   |                        |
| Subway   | 1,891,514         | 16,659,578        | (14,768,063)           |
| Bus Operations                                     | 16,494,731        | 16,751,913        | (257,182)              |
| Projects   | 304,878           | 351,757           | (46,879)               |
| Health and Safety                                  | 167,403           | 171,109           | (3,706)                |
| Customer Standards                                 | 585,125           | 569,635           | 15,490                 |
| <b>Total Operations</b>                            | <b>19,443,652</b> | <b>34,503,992</b> | <b>(15,060,340)</b>    |
| <b>Business Support</b>                            |                   |                   |                        |
| Finance  | 1,404,244         | 1,334,742         | 69,502                 |
| Digital  | 2,658,524         | 2,602,952         | 55,573                 |
| Human Resources                                    | 584,994           | 577,237           | 7,757                  |
| Legal Services                                     | 490,833           | 496,928           | (6,095)                |
| Business Support                                   | 220,349           | 225,958           | (5,609)                |
| Elected Members                                    | 58,788            | 74,626            | (15,838)               |
| Contact Centre                                     | 497,455           | 244,839           | 252,616                |
| Corporate  | (1,552,046)       | (269,834)         | (1,282,212)            |
| <b>Total Business Support</b>                      | <b>4,363,141</b>  | <b>5,287,447</b>  | <b>(924,306)</b>       |
| <b>Contribution to Subway Fund</b>                 | <b>10,423,087</b> | <b>5,200,000</b>  | <b>5,223,087</b>       |
| <b>Contribution to Capital Funded from Revenue</b> | <b>1,000,000</b>  | <b>-</b>          | <b>1,000,000</b>       |
| <b>Net Total</b>                                   | <b>36,176,808</b> | <b>45,912,226</b> | <b>(9,735,418)</b>     |
| <b>Funded by:</b>                                  |                   |                   |                        |
| SPT Requisition                                    | 35,462,726        | 35,781,890        | 319,165                |
| RTP Core Funding                                   | 714,082           | 649,500           | (64,582)               |
| Estimated Covid Support Grant                      | -                 | 9,480,835         | 9,480,835              |
| <b>Total Funding</b>                               | <b>36,176,808</b> | <b>45,912,226</b> | <b>9,735,418</b>       |
| <b>Budget Deficit</b>                              | <b>-</b>          | <b>-</b>          | <b>-</b>               |

# Approved Revenue Budget by Subjective – SPT Core

|   | Historic Data       | Approved            |                        |
|---|---------------------|---------------------|------------------------|
|   | Budget 2020/21      | Budget 2021/22      | Variance 20/21 v 21/22 |
| <b>EXPENDITURE</b>                          |                     |                     |                        |
| <b>Employee Costs</b>                       |                     |                     |                        |
| Salaries                                    | 18,032,528          | 17,116,710          | 915,818                |
| Overtime                                    | 708,136             | 671,040             | 37,096                 |
| Other Employee Costs                        | 5,143,938           | 5,197,851           | (53,914)               |
| <b>Sub Total Employee Costs</b>             | 23,884,602          | 22,985,602          | 899,000                |
| <b>Property Costs</b>                       |                     |                     |                        |
| Electricity                                 | 1,917,280           | 1,926,251           | (8,971)                |
| Repairs and Maintenance                     | 468,000             | 437,000             | 31,000                 |
| Property Insurance                          | 300,000             | 381,000             | (81,000)               |
| Other Property Costs                        | 3,624,124           | 3,675,793           | (51,669)               |
| <b>Sub Total Property Costs</b>             | 6,309,405           | 6,420,045           | (110,640)              |
| <b>Supplies &amp; Services</b>              | 2,105,251           | 1,913,006           | 192,245                |
| <b>Transport &amp; Plant Costs</b>          | 158,050             | 110,550             | 47,500                 |
| <b>Third Party Payments</b>                 |                     |                     |                        |
| Bus Operator Payments                       | 13,891,510          | 13,361,737          | 529,773                |
| Communications                              | 96,500              | 14,000              | 82,500                 |
| Other Third Party Payments                  | 6,421,251           | 6,926,998           | (505,747)              |
| <b>Sub Total Third Party Payments</b>       | 20,409,261          | 20,302,735          | 106,526                |
| <b>Financing Costs</b>                      |                     |                     |                        |
| Contribution to Subway Fund                 | 10,423,087          | 5,200,000           | 5,223,087              |
| Contribution to Capital Funded from Revenue | 1,000,000           | -                   | 1,000,000              |
| <b>Sub Total Financing Costs</b>            | 11,423,088          | 5,200,000           | 6,223,088              |
| <b>TOTAL EXPENDITURE</b>                    | <b>64,289,656</b>   | <b>56,931,937</b>   | <b>7,357,718</b>       |
| <b>INCOME</b>                               |                     |                     |                        |
| Subway Income                               | (22,064,417)        | (6,733,346)         | (15,331,071)           |
| Bus Station Income                          | (2,748,886)         | (2,068,509)         | (680,377)              |
| Agency Income - Agency Fee                  | (1,477,044)         | (1,444,356)         | (32,688)               |
| Interest Received                           | (1,400,000)         | (400,000)           | (1,000,000)            |
| Other Income                                | (422,500)           | (373,500)           | (49,000)               |
| <b>TOTAL INCOME</b>                         | <b>(28,112,847)</b> | <b>(11,019,711)</b> | <b>(17,093,136)</b>    |
| <b>Net Total</b>                            | <b>36,176,808</b>   | <b>45,912,226</b>   | <b>(9,735,418)</b>     |

# Approved Revenue Budget – Concessionary Travel

|                                 | Historic Data    | Approved         |                        |
|---------------------------------|------------------|------------------|------------------------|
|                                 | Budget 2020/21   | Budget 2021/22   | Variance 20/21 v 21/22 |
| <b>EXPENDITURE</b>              |                  |                  |                        |
| <b>Employee Costs</b>           |                  |                  |                        |
| Salaries                        | 149,741          | 167,009          | (17,268)               |
| Other Employee Costs            | 39,803           | 45,247           | (5,444)                |
| <b>Sub Total Employee Costs</b> | 189,544          | 212,256          | (22,712)               |
| <b>Supplies &amp; Services</b>  | 167,500          | 114,600          | 52,900                 |
| <b>Third Party Payments</b>     |                  |                  |                        |
| Payment to Operators            | 3,825,410        | 3,750,992        | 74,418                 |
| <b>TOTAL EXPENDITURE</b>        | <b>4,182,454</b> | <b>4,077,848</b> | <b>104,606</b>         |
| <b>INCOME</b>                   |                  |                  |                        |
| Interest Received               | (6,500)          | (2,000)          | (4,500)                |
| <b>TOTAL INCOME</b>             | <b>(6,500)</b>   | <b>(2,000)</b>   | <b>(4,500)</b>         |
| <b>Net Total</b>                | <b>4,175,954</b> | <b>4,075,848</b> | <b>100,106</b>         |

# Capital Programme 2021/22 to 2023/24

## Introduction

The preparation of the Capital Plan 2021/22 to 2023/24 has sought to balance the transport project delivery aspirations and the available funding.

The Capital Plan 2021/22 to 2023/24 was developed in line with the objectives and strategic priorities of the Regional Transport Strategy (RTS).

This strategic framework directs capital investment to the key intervention areas to ensure progress towards achieving the RTS Strategic Outcomes of: Attractive, Seamless, Reliable Travel; Improved Connectivity; Access for All; and Reduced Emissions.

## Assessment of proposed projects

The development of the Capital Plan is a collaborative process with all constituent local authorities and SPT departments invited to submit project proposals.

The project proposals were assessed against the objectives and strategic priorities of the RTS as well as deliverability and affordability considerations.

Proposals deemed to be Category 1 are projects for which approval was sought to incur expenditure in year one of the three-year programme. These proposals have progressed successfully through the evaluation process and are ready to be delivered in year one of the three-year programme.

Proposals deemed to be Category 2 are projects that require further development work to agree the project scope, successful conclusion of project delivery risks and / or additional funding to ensure that they are robust and deliverable. These will only be progressed during the financial year 2021/22 subject to funding being available and full development work being completed. Approval will need to be sought to promote projects from Category 2 to Category 1.

Any projects assessed as not meeting SPT's strategic objectives were not included in the Capital Plan.



## Approved capital programme, budget and funding plan for 2021/22

The 2021/22 capital budget is based on the Category 1 programme. As is normal the plan is set greater than the available funding to ensure that the plan delivery is maximised within the funding available and project delivery movements. As a consequence, there is a projected shortfall of £1.573m on the general capital element of the 2021/22 budget. It is anticipated that the measures put in place in response to the Covid-19 pandemic will continue to affect the delivery of projects in 2020/21. The current proposed plan and budget for 2021/22 will require to be amended following the current year-end to accommodate project slippage which has not yet been identified. These year-end movements will be reported to the Partnership at the earliest opportunity in 2021/22 and may require to be accommodated within the available funding.

## Indicative capital programme for 2022/23 and 2023/24

SPT normally prepares an aligned three year rolling capital programme and budget which seeks to balance the transport project delivery aspirations and the available funding. However, in doing so, no funding information for years two and three is known at this stage. Therefore the capital programme for 2022/23 and 2023/24 is indicative only at this time.

# RTS Delivery Plan

## Strategic Outcomes

The Capital Plan 2021/22 to 2023/24 seeks to progress interventions with a focus on achieving the Strategic Outcomes, specifically:

### Attractive, Seamless, Reliable Travel

Projects to support the delivery of a modern, integrated and attractive transport network include continuation of Subway Modernisation programme, bus8 passenger infrastructure improvements, improvements at key transport nodes and interchanges, travel information improvements including Real Time Passenger Information and development of smart, integrated ticketing.

### Improved Connectivity

Projects to support the delivery of a more efficient and safe transport network including improvements to urban traffic control systems, junction improvements and safety improvements on rural roads.

### Access for All

Projects to support the delivery of a more accessible and safe transport network include more accessible public transport and active travel infrastructure and bus fleet improvements on socially necessary services.

### Reduced Emissions

Projects to support the delivery of a more sustainable transport network and travel behaviour include park and ride development, delivery or development of new cycling infrastructure and schemes in support of town centre regeneration plans to encourage more sustainable travel to work, shops and services.

# Approved Capital Programme, Budget and Funding Plan 2021/22

The capital programme, budget and funding plan for 2021/22 was approved by the Partnership on 12 March 2021.

Table 1 below summarises the capital budget and funding plan for 2021/22:

| <b>Table 1</b>                           | <b>2021/22<br/>£000</b> |
|--|-------------------------|
| <b>Category 1 Programme</b>              | <b>39,353</b>           |
| Funded by:                               |                         |
| General Capital Grant                    | 15,327                  |
| Specific Capital Grant                   | 17,103                  |
| Other Grants and Contributions           | 50                      |
| Transfer from Subway Infrastructure Fund | 5,300                   |
| <b>Total funding</b>                     | <b>37,780</b>           |
| <b>Projected variance</b>                | <b>1,573</b>            |

Table 2 below summarises the Category 2 programme:

| <b>Table 2</b>              | <b>2021/22<br/>£000</b> |
|-----------------------------|-------------------------|
| <b>Category 2 Programme</b> | <b>10,700</b>           |

# Approved Capital Budget and Funding Plan 2021/22

## Analysis by Funding Resource

| <b>Subway Modernisation</b>                  | <b>2021/22<br/>£000</b> |
|--|-------------------------|
| Category 1 Programme                         | 17,103                  |
| Financed by:                                 |                         |
| Scottish Government specific capital grant   | 35,000                  |
| Transfer to Capital Grants Unapplied Account | (17,897)                |
| <b>Projected variance</b>                    | <b>0</b>                |

| <b>General Capital</b>                    | <b>2021/22<br/>£000</b> |
|---|-------------------------|
| Category 1 Programme                      | 22,250                  |
| Financed by:                              |                         |
| Scottish Government general capital grant | 15,327                  |
| Other grants and contributions            | 50                      |
| Transfer from Subway Infrastructure Fund  | 5,300                   |
| <b>Projected variance</b>                 | <b>1,573</b>            |

# Summary Capital Programme 2021/22 to 2023/24 Overall Summary

| Category 1 Projects          | <-----3 year programme-----> |               |               | Total<br>£000  |
|------------------------------|------------------------------|---------------|---------------|----------------|
|                              | 2021/22                      | 2022/23       | 2023/24       |                |
|                              | £000                         | £000          | £000          |                |
| Bus Operations               | 1,595                        | 1,350         | 1,150         | 4,095          |
| Corporate                    | 60                           | 50            | 50            | 160            |
| Customer Standards           | 50                           | 50            | 50            | 150            |
| Digital                      | 275                          | 75            | 75            | 425            |
| Projects                     | 225                          | 2,143         | 159           | 2,527          |
| Subway                       | 23,103                       | 27,083        | 31,337        | 81,523         |
| Local Authorities and Others | 14,045                       | 9,410         | 6,360         | 29,815         |
| <b>Total</b>                 | <b>39,353</b>                | <b>40,161</b> | <b>39,181</b> | <b>118,695</b> |

| Category 2 Projects          | <-----3 year programme-----> |               |               | Total<br>£000 |
|------------------------------|------------------------------|---------------|---------------|---------------|
|                              | 2021/22                      | 2022/23       | 2023/24       |               |
|                              | £000                         | £000          | £000          |               |
| Bus Operations               | 1,650                        | 1,500         | 1,150         | 4,300         |
| Corporate                    | 100                          | 25            | 25            | 150           |
| Customer Standards           | 575                          | 150           | 0             | 725           |
| Digital                      | 405                          | 75            | 75            | 555           |
| Projects                     | 1,550                        | 4,100         | 3,350         | 9,000         |
| Subway                       | 4,095                        | 9,720         | 3,950         | 17,765        |
| Local Authorities and Others | 2,325                        | 4,610         | 1,950         | 8,885         |
| <b>Total</b>                 | <b>10,700</b>                | <b>20,180</b> | <b>10,500</b> | <b>41,380</b> |

The capital programme for 2022/23 and 2023/24 is indicative only.

# Summary Capital Programme 2021/22 to 2023/24

## Summary of Local Authorities and Others Projects

| Category 1 Projects | <-----3 year programme-----> |                 |                 | Total<br>£000 |
|---------------------|------------------------------|-----------------|-----------------|---------------|
|                     | 2021/22<br>£000              | 2022/23<br>£000 | 2023/24<br>£000 |               |
| Argyll and Bute     | 250                          | 250             | 300             | 800           |
| East Ayrshire       | 1,615                        | 200             | 200             | 2,015         |
| East Dunbartonshire | 600                          | 300             | 0               | 900           |
| East Renfrewshire   | 700                          | 100             | 100             | 900           |
| Glasgow             | 1,570                        | 365             | 215             | 2,150         |
| Inverclyde          | 1,365                        | 460             | 450             | 2,275         |
| North Ayrshire      | 1,310                        | 1,945           | 770             | 4,025         |
| North Lanarkshire   | 1,800                        | 2,400           | 1,075           | 5,275         |
| Renfrewshire        | 1,005                        | 140             | 0               | 1,145         |
| South Ayrshire      | 500                          | 500             | 500             | 1,500         |
| South Lanarkshire   | 2,450                        | 2,550           | 2,550           | 7,550         |
| West Dunbartonshire | 880                          | 200             | 200             | 1,280         |
| <b>Total</b>        | <b>14,045</b>                | <b>9,410</b>    | <b>6,360</b>    | <b>29,815</b> |

| Category 2 Projects | <-----3 year programme-----> |                 |                 | Total<br>£000 |
|---------------------|------------------------------|-----------------|-----------------|---------------|
|                     | 2021/22<br>£000              | 2022/23<br>£000 | 2023/24<br>£000 |               |
| Argyll and Bute     | 0                            | 0               | 0               | 0             |
| East Ayrshire       | 520                          | 900             | 600             | 2,020         |
| East Dunbartonshire | 0                            | 0               | 0               | 0             |
| East Renfrewshire   | 0                            | 0               | 0               | 0             |
| Glasgow             | 0                            | 0               | 0               | 0             |
| Inverclyde          | 0                            | 0               | 0               | 0             |
| North Ayrshire      | 1,105                        | 1,420           | 0               | 2,525         |
| North Lanarkshire   | 700                          | 650             | 350             | 1,700         |
| Renfrewshire        | 0                            | 540             | 0               | 540           |
| South Ayrshire      | 0                            | 0               | 0               | 0             |
| South Lanarkshire   | 0                            | 1,100           | 1,000           | 2,100         |
| West Dunbartonshire | 0                            | 0               | 0               | 0             |
| <b>Total</b>        | <b>2,325</b>                 | <b>4,610</b>    | <b>1,950</b>    | <b>8,885</b>  |

The capital programme for 2022/23 and 2023/24 is indicative only.

# Approved Capital Budget 2021/22

## Category 1 Projects

| <b>Bus Operations</b>                                | <b>2021/22<br/>Total<br/>£000</b> |
|--|-----------------------------------|
| Buchanan Bus Station Improvements                    | 300                               |
| Bus Station Improvements                             | 220                               |
| Bus Stops and Shelters Upgrade Programme             | 500                               |
| Expansion of Real Time Bus Information               | 300                               |
| Purchase of Operational Vehicles                     | 275                               |
| <b>Total Category 1 Programme for Bus Operations</b> | <b>1,595</b>                      |

| <b>Corporate</b>                                | <b>2021/22<br/>Total<br/>£000</b> |
|---|-----------------------------------|
| Capitalised Salaries                            | 50                                |
| Corporate System Improvements                   | 10                                |
| <b>Total Category 1 Programme for Corporate</b> | <b>60</b>                         |

| <b>Customer Standards</b>                                | <b>2021/22<br/>Total<br/>£000</b> |
|--|-----------------------------------|
| Advertising Infrastructure                               | 50                                |
| <b>Total Category 1 Programme for Customer Standards</b> | <b>50</b>                         |

| <b>Digital</b>                                | <b>2021/22<br/>Total<br/>£000</b> |
|---|-----------------------------------|
| Public Wifi and Cellular Network Connectivity | 200                               |
| Technical Refresh                             | 75                                |
| <b>Total Category 1 Programme for Digital</b> | <b>275</b>                        |

# Approved Capital Budget 2021/22

## Category 1 Projects

| Projects  | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| Corporate Security Systems Replacement (including CCTV) | 25                       |
| Transport Planning Model Development                    | 200                      |
| <b>Total Category 1 Programme for Projects</b>          | <b>225</b>               |

| Subway  | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| <b>Subway Infrastructure</b>                                |                          |
| Tunnel & Infrastructure Works                               | 5,300                    |
| <b>Subway Modernisation</b>                                 |                          |
| Rolling Stock & New System: Management & Specialist Support | 2,047                    |
| Rolling Stock & New System: Manufacture & Supply Agreement  | 14,528                   |
| Subway Modernisation Programme Support                      | 528                      |
| <b>Subway Operations</b>                                    |                          |
| Broomloan Depot Improvements                                | 275                      |
| Maintenance Planning System Improvements                    | 35                       |
| New and Enhanced Plant & Equipment                          | 90                       |
| Secure Mobile Operational Communications System             | 55                       |
| Station Minor Works   | 245                      |
| <b>Total Category 1 Programme for Subway</b>                | <b>23,103</b>            |

|                             |               |
|-----------------------------|---------------|
| <b>Category 1 Programme</b> | <b>25,308</b> |
|-----------------------------|---------------|



# Approved Capital Budget 2021/22

## Category 1 Projects – Local Authorities and Others

| Argyll and Bute                                       | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| Bus Infrastructure Upgrades in Helensburgh Area       | 150                      |
| Helensburgh and Lomond Cycleways                      | 100                      |
| <b>Total Category 1 Programme for Argyll and Bute</b> | <b>250</b>               |

| East Ayrshire                                       | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| Bus Station Improvements                            | 1,300                    |
| Crosshouse to Dundonald Cycle Route                 | 25                       |
| Kilmarnock Bus Park & Ride                          | 190                      |
| Quality Bus Infrastructure Improvements             | 100                      |
| <b>Total Category 1 Programme for East Ayrshire</b> | <b>1,615</b>             |

| East Dunbartonshire                                       | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| A803 Sustainable Travel Corridor                          | 50                       |
| Bus Infrastructure Improvements                           | 50                       |
| Walking and Cycling Off-Road Network Improvements         | 500                      |
| <b>Total Category 1 Programme for East Dunbartonshire</b> | <b>600</b>               |

| East Renfrewshire                                       | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| A77 Strategic Cycle Corridor                            | 500                      |
| Bus Infrastructure Improvements                         | 50                       |
| Pedestrian and Cycling Improvements                     | 150                      |
| <b>Total Category 1 Programme for East Renfrewshire</b> | <b>700</b>               |

# Approved Capital Budget 2021/22

## Category 1 Projects – Local Authorities and Others

| <b>Glasgow</b>   | <b>2021/22<br/>Total<br/>£000</b> |
|--|-----------------------------------|
| Active Travel Network Enhancements                           | 65                                |
| Battlefield Road Bus Route Junction Improvements             | 30                                |
| Bus Termini Development                                      | 25                                |
| Bus Traffic Route Priority Upgrades                          | 100                               |
| City-wide Bus Stop Enhancements                              | 50                                |
| Hope Street / Renfield Street Area Bus Stop Improvements     | 850                               |
| Paisley Road West Bus Corridor Improvements                  | 300                               |
| Penilee Bus Termini  | 15                                |
| Pollok Bus Corridor Improvements                             | 15                                |
| Pollokshields / Mossspark Sustainable Transport Improvements | 120                               |
| <b>Total Category 1 Programme for Glasgow</b>                | <b>1,570</b>                      |

| <b>Inverclyde</b>   | <b>2021/22<br/>Total<br/>£000</b> |
|---|-----------------------------------|
| Greenock Town Centre Improvements                         | 500                               |
| Improve Traffic Management System Inverclyde (UTC system) | 270                               |
| Pedestrian Crossing Accessibility Improvements            | 335                               |
| Port Glasgow Station Access Improvements                  | 160                               |
| Quality Bus Corridor Improvements                         | 100                               |
| <b>Total Category 1 Programme for Inverclyde</b>          | <b>1,365</b>                      |

| <b>North Ayrshire</b>                                | <b>2021/22<br/>Total<br/>£000</b> |
|--|-----------------------------------|
| Ardrossan Harbour Interchange                        | 350                               |
| Brodick to Corrie Cycle Path                         | 40                                |
| Bus Corridor Improvements                            | 150                               |
| Bus Route Congestion Reduction Measures              | 100                               |
| Cumbrae Ferry Bus Stop and Queuing Facilities        | 385                               |
| Irvine Cycle Friendly Town                           | 250                               |
| Pennyburn Roundabout Bus Lane                        | 35                                |
| <b>Total Category 1 Programme for North Ayrshire</b> | <b>1,310</b>                      |

# Approved Capital Budget 2021/22

## Category 1 Projects – Local Authorities and Others

| North Lanarkshire                                       | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| A71 Junction Improvements                               | 600                      |
| A73 Carlisle Road Junction Improvements                 | 375                      |
| Bus Infrastructure Improvements                         | 175                      |
| Coatbridge Junction Improvements                        | 100                      |
| Croy Station Access Improvements                        | 100                      |
| Motherwell Station Active Travel Links                  | 150                      |
| Ravensraig Active Travel Link                           | 300                      |
| <b>Total Category 1 Programme for North Lanarkshire</b> | <b>1,800</b>             |

| Renfrewshire                                       | 2021/22<br>Total<br>£000 |
|--|--------------------------|
| Hawkhead Station Park & Ride                       | 50                       |
| Linburn Bus Turning Loop                           | 220                      |
| Pedestrian Crossing Installation                   | 330                      |
| Renfrewshire Bus Corridor Improvements             | 250                      |
| Renfrewshire Traffic Management Improvements       | 155                      |
| <b>Total Category 1 Programme for Renfrewshire</b> | <b>1,005</b>             |

| South Ayrshire                                       | 2021/22<br>Total<br>£000 |
|--|--------------------------|
| Ayrshire / Prestwick SQP Infrastructure Improvements | 50                       |
| Local Cycle Network Improvements                     | 450                      |
| <b>Total Category 1 Programme for South Ayrshire</b> | <b>500</b>               |

# Approved Capital Budget 2021/22

## Category 1 Projects – Local Authorities and Others

| South Lanarkshire                                       | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| Bus Infrastructure Improvements QBC (various routes)    | 100                      |
| Bus Route Congestion Reduction Measures                 | 300                      |
| Cambuslang Station Park & Ride                          | 800                      |
| Hairmyres Station Park & Ride                           | 100                      |
| Lanark Interchange Improvements                         | 400                      |
| National Strategic Cycle Routes                         | 500                      |
| Route Action Plans (various routes)                     | 250                      |
| <b>Total Category 1 Programme for South Lanarkshire</b> | <b>2,450</b>             |

| West Dunbartonshire                                       | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| A8014 Kilbowie Road Bus Route Improvements                | 330                      |
| A814 Congestion Reduction Measures                        | 300                      |
| Bus Infrastructure Improvements                           | 200                      |
| Strathleven Active Travel Network                         | 50                       |
| <b>Total Category 1 Programme for West Dunbartonshire</b> | <b>880</b>               |

|  |               |
|--|---------------|
| <b>Local Authorities and Others Category 1 Programme</b> | <b>14,045</b> |
|--|---------------|

|                                   |               |
|-----------------------------------|---------------|
| <b>Total Category 1 Programme</b> | <b>39,353</b> |
|-----------------------------------|---------------|

# Capital Programme 2021/22

## Category 2 Projects

| <b>Bus Operations</b>                                | <b>2021/22<br/>Total<br/>£000</b> |
|--|-----------------------------------|
| Buchanan Bus Station Improvements                    | 100                               |
| Bus Station Improvements                             | 150                               |
| Bus Stops and Shelters Upgrade Programme             | 250                               |
| Improved Interchanges for Access to Healthcare       | 50                                |
| Purchase of Operational Vehicles                     | 1,100                             |
| <b>Total Category 2 Programme for Bus Operations</b> | <b>1,650</b>                      |

| <b>Corporate</b>                                | <b>2021/22<br/>Total<br/>£000</b> |
|---|-----------------------------------|
| Capitalised Salaries                            | 25                                |
| Corporate System Improvements                   | 75                                |
| <b>Total Category 2 Programme for Corporate</b> | <b>100</b>                        |

| <b>Customer Standards</b>                                | <b>2021/22<br/>Total<br/>£000</b> |
|--|-----------------------------------|
| Advertising Infrastructure                               | 575                               |
| <b>Total Category 2 Programme for Customer Standards</b> | <b>575</b>                        |

| <b>Digital</b>                                | <b>2021/22<br/>Total<br/>£000</b> |
|---|-----------------------------------|
| Corporate Website Redevelopment               | 50                                |
| Geographical Information System Redevelopment | 100                               |
| Public Wifi and Cellular Network Connectivity | 100                               |
| Subway Possession Planning Tool               | 80                                |
| Technical Refresh                             | 75                                |
| <b>Total Category 2 Programme for Digital</b> | <b>405</b>                        |

# Capital Programme 2021/22

## Category 2 Projects

| Projects  | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| Carbon Management Programme                             | 200                      |
| Corporate Security Systems Replacement (including CCTV) | 150                      |
| Fastlink Western Approach                               | 500                      |
| Regional Active Travel Projects                         | 300                      |
| Smart & Integrated Ticketing                            | 250                      |
| Transport Improvements to Support Low Emission Zones    | 150                      |
| <b>Total Category 2 Programme for Projects</b>          | <b>1,550</b>             |

| Subway  | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| <b>Subway Infrastructure</b>                    |                          |
| Tunnel & Infrastructure Works                   | 3,845                    |
| <b>Subway Operations</b>                        |                          |
| New and Enhanced Plant & Equipment              | 50                       |
| Secure Mobile Operational Communications System | 50                       |
| Station Minor Works                             | 150                      |
| <b>Total Category 2 Programme for Subway</b>    | <b>4,095</b>             |

|                             |              |
|-----------------------------|--------------|
| <b>Category 2 Programme</b> | <b>8,375</b> |
|-----------------------------|--------------|

# Capital Programme 2021/22

## Category 2 Projects – Local Authorities and Others

| East Ayrshire   | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| A76 Multi-Modal Corridor Improvements                 | 50                       |
| B778 Route Improvements                               | 50                       |
| Bellfield Interchange Improvements                    | 50                       |
| Fenwick Public Transport Improvements                 | 50                       |
| Irvine Valley Cycle Route                             | 40                       |
| Kilmarnock Town Centre Cycle Network                  | 100                      |
| Make It Kilmarnock Sustainable Transport Improvements | 100                      |
| Stewarton Cycle Route                                 | 80                       |
| <b>Total Category 2 Programme for East Ayrshire</b>   | <b>520</b>               |

| North Ayrshire                                       | 2021/22<br>Total<br>£000 |
|--|--------------------------|
| A841 Brodick to Lochranza Bus Route Improvements     | 700                      |
| B714 Route Improvements                              | 300                      |
| Cumbræ Community Links                               | 35                       |
| Dalry Station Access Improvements                    | 40                       |
| Irvine Station Interchange Improvements              | 30                       |
| <b>Total Category 2 Programme for North Ayrshire</b> | <b>1,105</b>             |

| North Lanarkshire                                       | 2021/22<br>Total<br>£000 |
|---|--------------------------|
| Harthill Park & Ride Extension                          | 350                      |
| Meadowhall Road Active Travel Route                     | 250                      |
| Newhouse to Salsburgh Active Travel Route               | 100                      |
| <b>Total Category 2 Programme for North Lanarkshire</b> | <b>700</b>               |

|  |              |
|--|--------------|
| <b>Local Authorities and Others Category 2 Programme</b> | <b>2,325</b> |
|--|--------------|

|                                   |               |
|-----------------------------------|---------------|
| <b>Total Category 2 Programme</b> | <b>10,700</b> |
|-----------------------------------|---------------|

# Indicative Capital Programme 2022/23 and 2023/24 Category 1 Projects

| <b>Bus Operations</b>                                | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|--|-----------------------------------|-----------------------------------|
| Buchanan Bus Station Improvements                    | 250                               | 50                                |
| Bus Stops and Shelters Upgrade Programme             | 750                               | 750                               |
| Expansion of Real Time Bus Information               | 300                               | 300                               |
| Purchase of Operational Vehicles                     | 50                                | 50                                |
| <b>Total Category 1 Programme for Bus Operations</b> | <b>1,350</b>                      | <b>1,150</b>                      |

| <b>Corporate</b>                                | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Capitalised Salaries                            | 50                                | 50                                |
| <b>Total Category 1 Programme for Corporate</b> | <b>50</b>                         | <b>50</b>                         |

| <b>Customer Standards</b>                                | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|--|-----------------------------------|-----------------------------------|
| Advertising Infrastructure                               | 50                                | 50                                |
| <b>Total Category 1 Programme for Customer Standards</b> | <b>50</b>                         | <b>50</b>                         |

| <b>Digital</b>                                | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Technical Refresh                             | 75                                | 75                                |
| <b>Total Category 1 Programme for Digital</b> | <b>75</b>                         | <b>75</b>                         |



# Indicative Capital Programme 2022/23 and 2023/24 Category 1 Projects

| Projects  | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| Corporate Security Systems Replacement (including CCTV) | 2,143                    | 159                      |
| <b>Total Category 1 Programme for Projects</b>          | <b>2,143</b>             | <b>159</b>               |

| Subway  | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| <b>Subway Infrastructure</b>                                |                          |                          |
| Tunnel & Infrastructure Works                               | 2,770                    | 2,550                    |
| <b>Subway Modernisation</b>                                 |                          |                          |
| Rolling Stock & New System: Management & Specialist Support | 1,704                    | 1,424                    |
| Rolling Stock & New System: Manufacture & Supply Agreement  | 21,272                   | 26,691                   |
| Subway Modernisation Programme Support                      | 528                      | 528                      |
| <b>Subway Operations</b>                                    |                          |                          |
| Asset Management System Improvements                        | 60                       | 0                        |
| Broomloan Depot Improvements                                | 110                      | 50                       |
| Car Park Ticketing System                                   | 150                      | 0                        |
| Maintenance Planning System Improvements                    | 39                       | 24                       |
| New and Enhanced Plant & Equipment                          | 20                       | 20                       |
| Secure Mobile Operational Communications System             | 250                      | 0                        |
| Station Minor Works   | 180                      | 50                       |
| <b>Total Category 1 Programme for Subway</b>                | <b>27,083</b>            | <b>31,337</b>            |

|                             |               |               |
|-----------------------------|---------------|---------------|
| <b>Category 1 Programme</b> | <b>30,751</b> | <b>32,821</b> |
|-----------------------------|---------------|---------------|

# Indicative Capital Programme 2022/23 and 2023/24

## Category 1 Projects – Local Authorities and Others

| Argyll and Bute                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| Bus Infrastructure Upgrades in Helensburgh Area       | 150                      | 150                      |
| Helensburgh and Lomond Cycleways                      | 100                      | 150                      |
| <b>Total Category 1 Programme for Argyll and Bute</b> | <b>250</b>               | <b>300</b>               |

| East Ayrshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| Crosshouse to Dundonald Cycle Route                 | 150                      | 150                      |
| Quality Bus Infrastructure Improvements             | 50                       | 50                       |
| <b>Total Category 1 Programme for East Ayrshire</b> | <b>200</b>               | <b>200</b>               |

| East Dunbartonshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| Walking and Cycling Off-Road Network Improvements         | 300                      | 0                        |
| <b>Total Category 1 Programme for East Dunbartonshire</b> | <b>300</b>               | <b>0</b>                 |

| East Renfrewshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| Bus Infrastructure Improvements                         | 50                       | 50                       |
| Pedestrian and Cycling Improvements                     | 50                       | 50                       |
| <b>Total Category 1 Programme for East Renfrewshire</b> | <b>100</b>               | <b>100</b>               |

| Glasgow  | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|--|--------------------------|--------------------------|
| Active Travel Network Enhancements               | 65                       | 65                       |
| Battlefield Road Bus Route Junction Improvements | 150                      | 0                        |
| Bus Traffic Route Priority Upgrades              | 100                      | 100                      |
| City-wide Bus Stop Enhancements                  | 50                       | 50                       |
| <b>Total Category 1 Programme for Glasgow</b>    | <b>365</b>               | <b>215</b>               |

# Indicative Capital Programme 2022/23 and 2023/24

## Category 1 Projects – Local Authorities and Others

| Inverclyde                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|--|--------------------------|--------------------------|
| Port Glasgow Station Access Improvements         | 410                      | 400                      |
| Quality Bus Corridor Improvements                | 50                       | 50                       |
| <b>Total Category 1 Programme for Inverclyde</b> | <b>460</b>               | <b>450</b>               |

| North Ayrshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|--|--------------------------|--------------------------|
| Ardrossan Harbour Interchange                        | 700                      | 700                      |
| Brodick to Corrie Cycle Path                         | 250                      | 0                        |
| Bus Corridor Improvements                            | 70                       | 70                       |
| Cumbrae Ferry Bus Stop and Queuing Facilities        | 175                      | 0                        |
| Irvine Cycle Friendly Town                           | 250                      | 0                        |
| Pennyburn Roundabout Bus Lane                        | 500                      | 0                        |
| <b>Total Category 1 Programme for North Ayrshire</b> | <b>1,945</b>             | <b>770</b>               |

| North Lanarkshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| A73 Carlisle Road Junction Improvements                 | 375                      | 0                        |
| Bus Infrastructure Improvements                         | 175                      | 175                      |
| Coatbridge Junction Improvements                        | 250                      | 0                        |
| Croy Station Access Improvements                        | 500                      | 0                        |
| Motherwell Station Active Travel Links                  | 600                      | 400                      |
| Ravenscraig Active Travel Link                          | 500                      | 500                      |
| <b>Total Category 1 Programme for North Lanarkshire</b> | <b>2,400</b>             | <b>1,075</b>             |

| Renfrewshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|--|--------------------------|--------------------------|
| Renfrewshire Traffic Management Improvements       | 140                      | 0                        |
| <b>Total Category 1 Programme for Renfrewshire</b> | <b>140</b>               | <b>0</b>                 |

# Indicative Capital Programme 2022/23 and 2023/24

## Category 1 Projects – Local Authorities and Others

| South Ayrshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|--|--------------------------|--------------------------|
| Ayrshire / Prestwick SQP Infrastructure Improvements | 50                       | 50                       |
| Local Cycle Network Improvements                     | 450                      | 450                      |
| <b>Total Category 1 Programme for South Ayrshire</b> | <b>500</b>               | <b>500</b>               |

| South Lanarkshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| Bus Infrastructure Improvements QBC (various routes)    | 100                      | 100                      |
| Bus Route Congestion Reduction Measures                 | 300                      | 300                      |
| Hairmyres Station Park & Ride                           | 1,000                    | 1,000                    |
| Lanark Interchange Improvements                         | 400                      | 400                      |
| National Strategic Cycle Routes                         | 500                      | 500                      |
| Route Action Plans (various routes)                     | 250                      | 250                      |
| <b>Total Category 1 Programme for South Lanarkshire</b> | <b>2,550</b>             | <b>2,550</b>             |

| West Dunbartonshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| Bus Infrastructure Improvements                           | 200                      | 200                      |
| <b>Total Category 1 Programme for West Dunbartonshire</b> | <b>200</b>               | <b>200</b>               |

|  |              |              |
|--|--------------|--------------|
| <b>Local Authorities and Others Category 1 Programme</b> | <b>9,410</b> | <b>6,360</b> |
|--|--------------|--------------|

|                                   |               |               |
|-----------------------------------|---------------|---------------|
| <b>Total Category 1 Programme</b> | <b>40,161</b> | <b>39,181</b> |
|-----------------------------------|---------------|---------------|

# Indicative Capital Programme 2022/23 and 2023/24 Category 2 Projects

| <b>Bus Operations</b>                                | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|--|-----------------------------------|-----------------------------------|
| Buchanan Bus Station Improvements                    | 450                               | 100                               |
| Improved Interchanges for Access to Healthcare       | 50                                | 50                                |
| Purchase of Operational Vehicles                     | 1,000                             | 1,000                             |
| <b>Total Category 2 Programme for Bus Operations</b> | <b>1,500</b>                      | <b>1,150</b>                      |

| <b>Corporate</b>                                | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Capitalised Salaries                            | 25                                | 25                                |
| <b>Total Category 2 Programme for Corporate</b> | <b>25</b>                         | <b>25</b>                         |

| <b>Customer Standards</b>                                | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|--|-----------------------------------|-----------------------------------|
| Advertising Infrastructure                               | 150                               | 0                                 |
| <b>Total Category 2 Programme for Customer Standards</b> | <b>150</b>                        | <b>0</b>                          |

| <b>Digital</b>                                | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Technical Refresh                             | 75                                | 75                                |
| <b>Total Category 2 Programme for Digital</b> | <b>75</b>                         | <b>75</b>                         |

# Indicative Capital Programme 2022/23 and 2023/24 Category 2 Projects

| Projects   | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|--|--------------------------|--------------------------|
| Carbon Management Programme                          | 100                      | 100                      |
| Fastlink Western Approach                            | 3,000                    | 2,500                    |
| Transport Improvements to Support Low Emission Zones | 1,000                    | 750                      |
| <b>Total Category 2 Programme for Projects</b>       | <b>4,100</b>             | <b>3,350</b>             |

| Subway  | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| <b>Subway Infrastructure</b>                    |                          |                          |
| Tunnel & Infrastructure Works                   | 4,010                    | 3,710                    |
| <b>Subway Operations</b>                        |                          |                          |
| Asset Management System Improvements            | 120                      | 40                       |
| Broomloan Depot Improvements                    | 65                       | 0                        |
| New and Enhanced Plant & Equipment              | 475                      | 200                      |
| Secure Mobile Operational Communications System | 5,000                    | 0                        |
| Station Minor Works                             | 50                       | 0                        |
| <b>Total Category 2 Programme for Subway</b>    | <b>9,720</b>             | <b>3,950</b>             |

|                             |               |              |
|-----------------------------|---------------|--------------|
| <b>Category 2 Programme</b> | <b>15,570</b> | <b>8,550</b> |
|-----------------------------|---------------|--------------|

# Indicative Capital Programme 2022/23 and 2023/24

## Category 2 Projects – Local Authorities and Others

| East Ayrshire   | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| A76 Multi-Modal Corridor Improvements                 | 100                      | 100                      |
| B778 Route Improvements                               | 250                      | 250                      |
| Bellfield Interchange Improvements                    | 50                       | 0                        |
| Fenwick Public Transport Improvements                 | 100                      | 0                        |
| Irvine Valley Cycle Route                             | 100                      | 100                      |
| Kilmarnock Town Centre Cycle Network                  | 100                      | 100                      |
| Make It Kilmarnock Sustainable Transport Improvements | 100                      | 0                        |
| Stewarton Cycle Route                                 | 100                      | 50                       |
| <b>Total Category 2 Programme for East Ayrshire</b>   | <b>900</b>               | <b>600</b>               |

| North Ayrshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|--|--------------------------|--------------------------|
| A841 Brodick to Lochranza Bus Route Improvements     | 700                      | 0                        |
| B714 Route Improvements                              | 500                      | 0                        |
| Cumbrae Community Links                              | 220                      | 0                        |
| <b>Total Category 2 Programme for North Ayrshire</b> | <b>1,420</b>             | <b>0</b>                 |

| North Lanarkshire                                       | 2022/23<br>Total<br>£000 | 2023/24<br>Total<br>£000 |
|---|--------------------------|--------------------------|
| Meadowhall Road Active Travel Route                     | 250                      | 0                        |
| Newhouse to Salsburgh Active Travel Route               | 400                      | 350                      |
| <b>Total Category 2 Programme for North Lanarkshire</b> | <b>650</b>               | <b>350</b>               |

# Indicative Capital Programme 2022/23 and 2023/24

## Category 2 Projects – Local Authorities and Others

| <b>Renfrewshire</b>   | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Improve Traffic Management System Renfrewshire (UTC system) | 140                               | 0                                 |
| Renfrewshire Traffic Management Improvements                | 50                                | 0                                 |
| Southholm Roundabout Active Travel Improvements             | 350                               | 0                                 |
| <b>Total Category 2 Programme for Renfrewshire</b>          | <b>540</b>                        | <b>0</b>                          |

| <b>South Lanarkshire</b>                                | <b>2022/23<br/>Total<br/>£000</b> | <b>2023/24<br/>Total<br/>£000</b> |
|---|-----------------------------------|-----------------------------------|
| Hairmyres Station Park & Ride                           | 1,100                             | 1,000                             |
| <b>Total Category 2 Programme for South Lanarkshire</b> | <b>1,100</b>                      | <b>1,000</b>                      |

|  |              |              |
|--|--------------|--------------|
| <b>Local Authorities and Others Category 2 Programme</b> | <b>4,610</b> | <b>1,950</b> |
|--|--------------|--------------|

|                                   |               |               |
|-----------------------------------|---------------|---------------|
| <b>Total Category 2 Programme</b> | <b>20,180</b> | <b>10,500</b> |
|-----------------------------------|---------------|---------------|



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